5 March 1970

MEMORANDUM FOR: DDP/TRO

SUBJECT

: CS Training Committee

You will recall that a couple of weeks ago you invited any informal comments we might have on the future structure and mission of the CS Training Committee. The following is in response to your request:

a. I think the Committee would be a more effective instrument if OTR were afforded full membership. A number of questions could, I think, be resolved on the spot if this were the case rather than waiting for follow-up negotiations. Such an arrangement would also recognize the fact that with some CS officers on rotation in OTR we do not have something apart from the mainstream of CS thought and activity, but rather the largest training support arm of the CS. To supplement formal and permanent membership it would be useful, I think, to bring in individual instructors from time to time to brief the Committee on specific programs.

- b. As it would be the OTR members' responsibility to brief the Committee on plans and changes in OTR, especially ops training, it should also be the responsibility of the Committee to pass along to us CS developments which bear on any facet of our training. Such briefings would be useful in keeping current the things taught in every single course for CS personnel from Ops Support to the COS Seminar.
- c. I agree with your view expressed informally some time ago that the Committee would function more effectively if the permanent membership were restricted to as small a number as can be representative of the CS across the board. Senior

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officers from area divisions and staffs could attend from time to time to help the Committee arrive at solutions to special problems. With the present chairman of the Committee retiring in October, I suggest that his replacement will be a key factor in the success of the Committee's work. He should, I believe, be senior enough to manage the Committee, have enough time to devote to the Committee's work and have regular and frequent access to the DDP.

- d. In the light of the difficulty of assembling Committee members at any given time, perhaps an "inner Committee" could be composed of the DDP/TRO, the chairman of the Committee, Chief, Operations School and DDTR.
- e. No matter how well planned, I think it unrealistic to expect that any Committee can solve all the problems that arise in trying to match training with the operational and personnel requirements of the CS. Day-to-day communication between our people and CS officers would therefore continue, leaving the Committee free to concentrate on broader problems as it did, for example, in working with us in the initial stages of the planning of the Advanced Training Course.

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Chief, Operations School/TR